

# NHS Leeds CCG Annual Report 2021-22

## 1.2.7 Health and wellbeing strategy

In accordance with section 116B(1)(b) of the Local Government and Public Involvement in Health Act 2007, we have consulted with members of the Health and Wellbeing Board before completing and submitting this section of our annual report.

The Health and Wellbeing Board has prioritised improving the health of the poorest the fastest and has an ambition to be the best city for health and care. The Leeds Health and Wellbeing Strategy 2016-21 is rooted in connecting people, communities and places and a social model of health. This means that we recognise the role of the wider determinants of health alongside the need for excellent health services.

The CCG has played a key role in delivering the strategy. We have a strong partnership with a greater focus on prevention, early support and care closer to where people live where appropriate to do so. We have supported and led on a number of local programmes that link in with the NHS Long Term Plan – for example local care partnerships – and we have part funded the city's neighbourhood networks and older people's networks in the community.

Together with Leeds City Council, we commission services in an integrated way, have several joint appointments and our working cultures and practices are increasingly aligned. Tackling health inequalities is embodied in our commissioning strategy and supported by the CCG Governing Body – there is more information about this area of our work in section 1.2.5. We played a key role in developing the city's [health inequality framework](#). We have also employed staff to specific roles within the organisation to support this area of work, including a specific clinical lead GP role for health inequalities and named leadership within strategy and planning.

However, despite some fantastic work to date, good health and prosperity in our city is still not felt by all. Health inequalities were already worsening before coronavirus but the pandemic has significantly and disproportionately impacted the physical and mental health of some groups and communities more than others. Although, as a system there are areas where we have got things right and are making a difference, we would like to learn from these things and do more of them in a systematic way.

We know that addressing health inequalities is no longer about doing the 'extra things' but about a focus on inequalities in everything we do. Improving health services needs to happen alongside achieving financial sustainability, making the best use of the collective resources, and working more purposefully in an integrated way to ensure we improve the health and wellbeing of the people of Leeds. As well as a shared ambition, we need a clearly defined and shared work programme to collectively own and deliver. This work programme also needs people-centred outcomes and indicators that are jointly owned and which can be used to measure our success not just in the here and now but also improving the health and wellbeing of the Leeds population over a longer time period.

In November 2019, the CCG committed on behalf of the city's health and care partners to lead the development of the 'Left-shift Blueprint' as one of the contributions towards delivering our collective partnership ambition. During the past 12 months, we have engaged with partners and the public to develop this strategy and have started to put it into action. Now called the [Healthy Leeds Plan](#), it sets out how health and care services will be delivered in Leeds over the next five years. It describes the health outcome ambitions we are aiming to improve, along with measures that will help us demonstrate how we are making progress. For all of our objectives, we aim to be as good, if not better, than the England average and to reduce the gap between Leeds and deprived Leeds by 10%. There is more information about the plan in section 1.1.5 on page x.

The development of the Healthy Leeds Plan is just the start of our integration journey. As the CCG makes the transition to becoming the Leeds Office of the West Yorkshire Integrated Care System (ICS) in July 2022, we will continue to play a key role in the Leeds health and care partnership. Our focus will be on working with all our health and care partners to deliver the plan, making a real change to the people living in our communities and addressing the health inequalities that currently exist, so that we can achieve our citywide vision of being 'a healthy and caring city for all ages where people who are the poorest improve their health the fastest'.